Vashon Park District
Budget to Actual to Date
Dec, 2017

	Admin								Maintenance								Commons								Programs							
	Actual Dec 2016	Actual Dec 2017	Budget Dec 2017	Dec Var	Actual Year to Date 2016	Actual Year to Date 2017	Budget Year to Date 2017	YTD Var	Actual Dec 2016	Actual Dec 2017	Budget Dec 2017	Dec Var	Actual Year to Date 2016	Actual Year to Date 2017	Budget Year to Date 2017	YTD Var	Actual Dec 2016	Actual Dec 2017	Budget Dec 2017	Dec Var	Actual Year to Date 2016	Actual Year to Date 2017	Budget Year to Date 2017	YTD Var	Actual Dec 2016	Actual Dec 2017	Budget Dec 2017	Dec Var	Actual Year to Date 2016	Actual Year to Date 2017	Budget Year to Date 2017	YTD Var
Income																																
Program Revenue																																
Program Registration																										2564						
Rental Revenue (hourly + equipment)									1,353	2,300	2,000	300	35547	30292	35000	-4708	616	2431	1216	1215	18969	23490	20000	3490				0	0	0	0	0
Merchandise sales (net)												0	0	0	0	0				0	0	0	0	0				0	0	0	0	0
Donations/Grant Revenue										225		225	0	450	0	450				0	0	0	0	0				0	0	0	0	0
Levy	6575	13290	8371	4919	1221779	1,257,933	1,252,180	5753				0	0	0	0	0				0	0	0	0	0				0	0	0	0	0
Other	302	521	12	509	5071	3,792	1,753	2039				0	46	1342	0	1342				0	0	0	0	0				0	0	0	0	0
Total Income	6877	13,811	8,383	5,428	1226850	1,261,725	1,253,933	7792	1,353	2,525	2,000	525	35,593	32084	35000	-2916	616	**2,431**	1,216	1215	18,969	23490	20000	3490	-	2,564	-	2564	0	10611	0	10611
Expense				0	0	-	-	0				0	0	0	0	0				0	0	0	0	0				0	-	0	0	0
Personnel				0	0	-	-	0				0	0	0	0	0				0	0	0	0	0				0	0	0	0	0
Salaries	10383	13000	12804	196	138711	158,815	166,359	-7544	19,467	17,764	20285	-2521	236263	260465	270019	-9554	1800	1931	1666	265	19815	22041	21661	380				0	0	0	0	0
Payroll Taxes	1049	1244	1319	-75	14012	15,937	17,135	-1198	3,498	3,614	3,814	-200	43654	58373	50764	7609	436	559	417	143	4807	6202	5415	787				0	0	0	0	0
Health & Retirement Benefits	1704	2542	3184	-642	20744	26,346	38,591	-12245	4,439	5,494	5,409	85	51539	65613	65701	-88	93	155	85	70	927	2789	1020	1769				0	0	0	0	0
Temp/seasonal employees				0	0	-	-	0				0	0	0	0	0				0	0	0	0	0				0	0	0	0	0
Employment Taxes on temps			0	0	0	-	-	0				0	0	0	0	0				0	0	0	0	0				0	0	0	0	0
Subtotal VPD Payroll	*13136*	*16,786*	*17,307*	-521	173467	201,098	222,085	-20987	*27,404*	*26,872*	*29,507*	-2635	*331,456*	384451	386483	-2032	*2,329*	*2,645*	*2,168*	478	*25,549*	31032	28096	2936	-	-	-	0	0	0	0	0
Contractors & Caretakers				0	0	-	-	0				0	0	0	0	0				0	0	0	0	0				0	-	0	0	0
Educ & Training	30			0	521	1,690	2,114	-424	1,041	846	1,000	-154	1619	1640	1500	140				0	0	0	0	0				0	0	0	0	0
Maint. Training/Park Development				0	0	-	-	0				0	0	0	0	0				0	0	0	0	0				0	0	0	0	0
Mileage and misc reimbursement	21	15	110	-95	1006	604	1,320	-716	260	131	200	-69	2718	2277	2400	-123	43	57	50	7	529	567	600	-33				0	0	0	0	0
Volunteer Recognition				0	366	-	-	0				0	0	0	0	0				0	0	0	0	0				0	0	0	0	0
Total Payroll, Contractors, and Related	13187	16,801	17,417	-616	175360	203,392	225,519	-22127	28,705	27,849	30,707	-2858	335,793	388368	390383	-2015	2,372	2,702	2,218	485	26,078	31599	28696	2903	-	-	-	0	0	0	0	0
Supplies & Equipment				0	0	-	-	0				0	0	0	0	0				0	0	0	0	0				0	-	0	0	0
General supplies	117	256	167	89	1788	1,933	2,000	-67	1,882	660	1,200	-540	16437	13598	14400	-802				0	110	285	0	285				0	0	0	0	0
Materials				0	0	-	-	0	3,789		1,000	-1000	27950	13139	35000	-21861				0	0	0	0	0				0	0	0	0	0
Extraordinary Maintenance/Other				0	0	-	-	0			333	-333	5818	-481	4000	-4481				0	0	0	0	0				0	0	0	0	0
Tools & Equipment				0	103	-	-	0	9,009	494	250	244	17537	10016	10000	16				0	0	0	0	0				0	0	0	0	0
Equipment Rental				0	0	-	-	0	573	340	750	-410	7817	8817	9000	-183				0	0	0	0	0				0	100	0	500	-500
Equipment Repairs				0	0	-	-	0	658		500	-500	3306	2706	6000	-3294				0	0	0	0	0				0	0	0	0	0
Business Operations/General Overhead				0	0	-	-	0				0	0	0	0	0				0	0	0	0	0				0	0	0	0	0
Advertising/Marketing	3405			0	27349	2,684	4,000	-1316				0	480	245	500	-255				0	68	0	0	0		5		5	0	150	0	150
Bank Charges	842	138	650	-512	7535	5,291	7,800	-2509				0	0	0	0	0				0	0	0	0	0				0	0	0	0	0
Computer & technology services	48	198	1000	-802	10517	10,303	15,000	-4697				0	0	0	0	0				0	0	0	0	0				0	0	0	0	0
Dues & Subscriptions	94		250	-250	1887	2,290	2,150	140				0	110	90	120	-30				0	0	0	0	0				0	0	0	0	0
Contingency, Reserve, & Election	5982		13000	-13000	6353	4,015	13,000	-8985				0	0	0	0	0				0	0	0	0	0				0	0	0	0	0
Furnishings				0	0	568	1,000	-432				0	0	0	0	0				0	0	0	0	0				0	0	0	0	0
Insurance		1000	1000	0	40912	44,655	44,533	122				0	0	0	0	0				0	0	0	0	0				0	0	0	0	0
Professional Fees	823	321	750	-429	8277	11,376	9,000	2376				0	0	0	0	0				0	0	0	0	0				0	7799	8682	8500	182
Licenses & Permits				0	11	11	50	-39	66			0	190	66	150	-84				0	0	0	0	0				0	0	0	0	0
Postage & Delivery			40	-40	335	416	480	-64				0	1	0	0	0				0	0	0	0	0				0	0	0	0	0
Printing & copies	105	191		191	7070	6,581	10,822	-4241				0	0	0	0	0				0	0	73	0	73				0	0	0	0	0
Telephone & DSL	1205	138	600	-462	11905	2,948	7,200	-4252		1,021	400	621	-5	8336	4828	3508		124	84	40	0	1187	1009	178				0	0	0	0	0
Outside Services				0	-155	115	-	115	1,214	74	125	-51	8141	11349	12000	-651				0	50000	125000	100000	25000				0	0	0	0	0
Utilities				0	0	-	-	0	1,434	1,832	2,000	-168	20432	25472	24000	1472				0	0	0	0	0				0	0	0	0	0
Security				0	0	-	-	0	40		50	-50	450	2109	600	1509				0	0	0	0	0				0	0	0	0	0
Transportation				0	0	-	-	0				0	0	0	0	0				0	0	0	0	0				0	0	0	0	0
Vehicle insurance & registration				0	0	-	-	0				0	0	1498	0	1498				0	0	0	0	0				0	0	0	0	0
Vehicle maintenance & operations				0	0	-	-	0	779	1,038	834	204	8006	15077	10008	5069				0	0	0	0	0				0	0	0	0	0
Transportation				0	0	-	-	0		25		25	125	279	0	279				0	0	0	0	0				0	155	336	500	-164
Property and other taxes	8			0	6538	8,948	7,000	1948				0	0	0	0	0				0	0	0	0	0				0	0	0	0	0
Debt Service and Leases				0	0	-	-	0				0	0	0	0	0				0	0	0	0	0				0	0	0	0	0
Musco lighting finance contract				0	0	-	-	0				0	0	0	0	0				0	0	0	0	0				0	0	0	0	0
VES Restroom, Truck/Tractor Leases				0	0	-	-	0				0	0	0	0	0				0	0	0	0	0				0	0	0	0	0
Interest and TAN Fees				0	0	-	-	0				0	0	0	0	0				0	0	0	0	0				0	0	0	0	0
Bond Principal				0	0	-	-	0				0	0	0	0	0				0	0	0	0	0				0	0	0	0	0
Bond Interest				0	0	-	-	0				0	0	0	0	0				0	0	0	0	0				0	0	0	0	0
Other:	90			0	173	4,883	-	4883				0	0	2	0	2				0	0	0	0	0				0	0	0	0	0
Reduced Fee Fund "awards"				0	0	-	-	0				0	0	0	0	0				0	0	0	0	0				0	0	255	0	255
Total Expenditures	25906	19,043	34,874	(15,831)	305958	310,409	349,554	(39,145)	48,149	33,333	38,149	(4,816)	452,588	500686	520989	(20,303)	2,372	2,826	2,302	525	76,256	158144	129705	28,439	-	5	-	5	8054	9423	9500	(77)
Totals	(19,029)	(5,232)	(26,491)	21,259	920,892	951,316	904,379	46,937	(46,796)	(30,808)	(36,149)	5,341	(416,995)	(468,602)	(485,989)	17,387	(1,756)	(395)	(1,086)	691	(57,287)	(134,654)	(109,705)	(24,949)	-	2,559	-	2,559	(8,054)	1,188	(9,500)	10,688

Vashon Park District
Budget to Actual to Date
Dec, 2017

	Pool - Summer								Pool - Winter								Pool - CIP								Point Robinson							
	Actual Dec 2016	Actual Dec 2017	Budget Dec 2017	Dec Var	Actual Year to Date 2016	Actual Year to Date 2017	Budget Year to Date 2017	YTD Var	Actual Dec 2016	Actual Dec 2017	Budget Dec 2017	Dec Var	Actual Year to Date 2016	Actual Year to Date 2017	Budget Year to Date 2017	YTD Var	Actual Dec 2016	Actual Dec 2017	Budget Dec 2017	Dec Var	Actual Year to Date 2016	Actual Year to Date 2017	Budget Year to Date 2017	YTD Var	Actual Dec 2016	Actual Dec 2017	Budget Dec 2017	Dec Var	Actual Year to Date 2016	Actual Year to Date 2017	Budget Year to Date 2017	YTD Var
Income																																
Program Revenue																																
Program Registration				0	44370	45215	46000	-785		978	3589	-2611		978	10767	-9789					0	0	0	0								
Rental Revenue (hourly + equipment)				0	9034	7566	9050	-1484			3216	-3216		0	9648	-9648				0	0	0	0	0	4,189	1,989	3725	-1736	94447	99719	92000	7719
Merchandise sales (net)				0	4108	0	4200	-4200				0		0	0	0				0	0	0	0	0				0	0	0	0	0
Donations/Grant Revenue				0	0	0	0	0				0		0	0	0				0	0	9375	0	-9375				0	200	238	0	238
Levy				0	0	0	0	0				0		0	0	0				0	0	0	0	0				0	0	0	0	0
Other				0	0	0	0	0				0		0	0	0				0	0	0	0	0	700	700	700	0	8400	7817	8400	-583
Total Income	-	-	-	0	57,512	52781	59250	-6469		**978**	**6,805**	-5827		978	20415	-19437	-	-	-	0	0	9375	0	-9375	4,889	2,689	4,425	-1736	103,047	107774	100400	7374
Expense				0	0	0	0	0				0		0	0	0				0	0	0	0	0					0	0	0	
Personnel				0	0	0	0	0				0		0	0	0				0	0	0	0	0					0	0	0	
Salaries	1869	3306	1915	1391	74586	74640	77466	-2826		1773	7764	-5991		4257	23292	-19035				0	0	0	0	0	3959	4008	$ 3,816	192	51676	58890	54661	4229
Payroll Taxes	1250	1014	440	574	18295	21612	17815	3797		260	671	-411		759	2013	-1254				0	0	0	0	0	635	801	706	95	9296	12373	10112	2261
Health & Retirement Benefits	618	291	757	-466	7467	7482	9142	-1660		463	600	-137		1155	1800	-645				0	0	0	0	0	576	673	650	23	7105	8133	7883	250
Temp/seasonal employees				0	0	0	0	0				0		0	0	0				0	0	0	0	0				0	0	0	0	0
Employment Taxes on temps				0	0	0	0	0				0		0	0	0				0	0	0	0	0				0	0	0	0	0
Subtotal VPD Payroll	*3,737*	*4,611*	*3,112*	1499	*100,348*	103734	104423	-689		*2,496*	*9,035*	-6539		6171	27105	-20934	-	-	-	0	0	0	0	0	*5,170*	*5,482*	*5,172*	310	*68,077*	79396	72656	6740
Contractors & Caretakers				0	0	0	0	0				0		0	0	0				0	0	0	0	0				0	0	0	0	0
Educ & Training	736			0	736	1301	1500	-199				0		0	0	0				0	0	0	0	0				0	99	37	500	-463
Maint. Training/Park Development				0	0	0	0	0				0		0	0	0				0	0	0	0	0				0	0	0	0	0
Mileage and misc reimbursement				0	263	44	300	-256				0		0	0	0				0	0	0	0	0			45	-45	454	73	540	-467
Volunteer Recognition				0	0	0	0	0				0		0	0	0				0	0	0	0	0				0	0	0	0	0
Total Payroll, Contractors, and Related	4,473	4,611	3,112	1499	101,347	105079	106223	-1144		2,496	9,035	-6539		6171	27105	-20934	-	-	-	0	0	0	0	0	5,170	5,482	5,217	265	68,630	79506	73696	5810
Supplies & Equipment				0	0	0	0	0				0		0	0	0				0	0	0	0	0				0	0	0	0	0
General supplies		533	200	333	13401	8708	16000	-7292		1723	1300	423		2360	3900	-1540				0	0	0	0	0	128	527	411	116	4654	7107	4932	2175
Materials				0	0	0	0	0				0		0	0	0				0	0	0	0	0				0	585	7	1500	-1493
Extraordinary Maintenance/Other				0	0	0	0	0				0		0	0	0	-708	6975		-7683	41035	81362	28391	-40327			100	-100	47	0	2014	-2014
Tools & Equipment		176		176	0	176	0	176		176		176		176	0	176				0	0	0	0	0				0	0	381	300	81
Equipment Rental				0	0	0	0	0				0		0	0	0				0	0	0	0	0	195	195	181	14	3126	4320	3200	1120
Equipment Repairs				0	0	0	0	0				0		0	0	0				0	0	0	0	0	53			0	53	380	300	80
Business Operations/General Overhead				0	0	0	0	0				0		0	0	0				0	0	0	0	0				0	0	0	0	0
Advertising/Marketing				0	10	192	500	-308				0		62	0	62				0	0	0	0	0			300	-300	902	2727	3600	-873
Bank Charges				0	-48	0	0	0				0		0	0	0				0	0	0	0	0	96	15	150	-135	1835	1072	1800	-728
Computer & technology services				0	0	0	500	-500				0		0	0	0				0	0	0	0	0			83	-83	1134	899	1000	-101
Dues & Subscriptions				0	0	0	0	0				0		0	0	0				0	0	0	0	0	81		30	-30	401	501	360	141
Contingency, Reserve, & Election				0	0	0	0	0				0		0	0	0				0	0	0	0	0				0	0	0	0	0
Furnishings				0	0	0	0	0				0		0	0	0				0	0	0	0	0				0	675	90	1700	-1610
Insurance				0	0	0	0	0				0		0	0	0				0	0	0	0	0				0	13	0	0	0
Professional Fees				0	450	0	500	-500				0		0	0	0				0	0	0	0	0				0	118	0	0	0
Licenses & Permits				0	930	1007	1000	7				0		0	0	0				0	0	0	0	0				0	0	0	0	0
Postage & Delivery				0	0	0	0	0				0		0	0	0				0	0	0	0	0			5	-5	27	43	60	-17
Printing & copies				0	0	54	0	54				0		0	0	0				0	0	0	0	0	86			0	865	578	432	146
Telephone & DSL		209	100	109	0	1847	1200	647				0		201	0	201				0	0	0	0	0	193	469	300	169	1432	5634	3600	2034
Outside Services				0	0	1170	0	1170				0		376	0	376				0	0	0	0	0	120	917	75	842	2508	3566	2500	1066
Utilities	803		500	-500	11915	8919	12500	-3581		790	2500	-1710		1100	7500	-6400				0	0	0	0	0	977	920	750	170	8471	8293	9000	-707
Security				0	0	0	0	0				0		0	0	0				0	0	0	0	0	5		5	-5	52	191	60	131
Transportation				0	0	0	0	0				0		0	0	0				0	0	0	0	0				0	0	0	0	0
Vehicle insurance & registration				0	0	0	0	0				0		0	0	0				0	0	0	0	0				0	0	0	0	0
Vehicle maintenance & operations				0	0	0	0	0				0		0	0	0				0	0	0	0	0	489		125	-125	1753	985	1500	-515
Transportation				0	0	0	0	0				0		0	0	0				0	0	0	0	0				0	0	84	0	84
Property and other taxes				0	0	0	0	0				0		0	0	0				0	0	0	0	0				0	728	257	700	-443
Debt Service and Leases				0	0	0	0	0				0		0	0	0				0	0	0	0	0				0	0	0	0	0
Musco lighting finance contract				0	0	0	0	0				0		0	0	0				0	0	0	0	0				0	0	0	0	0
VES Restroom				0	0	0	0	0				0		0	0	0				0	0	0	0	0				0	0	0	0	0
Interest and TAN Fees				0	0	0	0	0				0		0	0	0				0	0	0	0	0				0	0	0	0	0
Bond Principal				0	0	0	0	0				0		0	0	0				0	0	0	0	0				0	0	0	0	0
Bond Interest				0	0	0	0	0				0		0	0	0				0	0	0	0	0				0	0	0	0	0
Other:				0	2	-57	0	-57				0		0	0	0				0	0	0	0	0				0	3	0	0	0
Reduced Fee Fund "awards"				0	0	170	0	170				0		0	0	0				0	0	0	0	0				0	0	0	0	0
Total Expenditures	5,276	5,529	3,912	1,617	128,007	127265	138423	(11,158)		5,185	12,835	(7,650)		10446	38505	(28,059)	5,232	17,616	-	(7,683)	41743	81362	28391	(40,327)	7,593	8,525	7,732	793	98,012	116621	112254	4,367
Totals	(5,276)	(5,529)	(3,912)	(1,617)	(70,495)	(74,484)	(79,173)	4,689	-	(4,207)	(6,030)	1,823	-	(9,468)	(18,090)	8,622	(5,232)	(17,616)	-	7,683	(41,743)	(71,987)		30,952	(2,704)	(5,836)	(3,307)	(2,529)	5,035	(8,847)	(11,854)	3,007

Vashon Park District Budget to Actual to Date Dec, 2017	Fern Cove								Other							
	Actual Dec 2016	Actual Dec 2017	Budget Dec 2017	Dec Var	Actual Year to Date 2016	Actual Year to Date 2017	Budget Year to Date 2017	YTD Var	Actual Dec 2016	Actual Dec 2017	Budget Dec 2017	Dec Var	Actual Year to Date 2016	Actual Year to Date 2017	Budget Year to Date 2017	YTD Var
Income																
Program Revenue																
Program Registration																
Rental Revenue (hourly + equipment)	172		1260	-1260	40203	4226	40000	-35774					0			
Merchandise sales (net)				0	0	0	0	0		30		30	1637	1322	0	1322
Donations/Grant Revenue				0	0	0	0	0	50			0	9	14047	0	14047
Levy				0	0	0	0	0				0	0	0	0	0
Other				0	0	2500	0	2500				0	0	72560	0	72560
Total Income	**172**	**-**	**1,260**	-1260	40,203	6726	40000	-33274	**50**	**30**	**-**	30	1,646	88008	0	88008
Expense					0	0	0	0				0	0	0	0	0
Personnel					0	0	0	0				0	0	0	0	0
Salaries	1086	1148	$ 1,778	-630	21773	11252	24306	-13054		576		576	0	576	0	576
Payroll Taxes	174	234	329	-95	4156	2492	4497	-2005		116		116	0	116	0	116
Health & Retirement Benefits	279	314	326	-12	3504	3635	3957	-322		17		17	0	17	0	17
Temp/seasonal employees				0	0	0	0	0				0	0	0	0	0
Employment Taxes on temps			0	0	0	0	0	0				0	0	0	0	0
Subtotal VPD Payroll	*1,539*	*1,696*	*2,433*	-737	*29,433*	17379	32760	-15381	-	*709*	-	709	-	709	0	709
Contractors & Caretakers				0	0	0	0	0				0	0	0	0	0
Educ & Training				0	49	9	150	-141				0	0	0	0	0
Maint. Training/Park Development				0	0	0	0	0				0	0	0	0	0
Mileage and misc reimbursement				0	0	0	0	0				0	0	0	0	0
Volunteer Recognition				0	0	0	0	0				0	0	0	0	0
Total Payroll, Contractors, and Related	1,539	1,696	2,433	-737	29,482	17388	32910	-15522	-	709	-	709	-	709	0	709
Supplies & Equipment				0	0	0	0	0				0	0	0	0	0
General supplies	13		166	-166	1906	713	2016	-1303				0	0	0	0	0
Materials				0	0	105	300	-195	1878			0	2659	2602	0	2602
Extraordinary Maintenance/Other		-5000	100	-5100	103	1000	4200	-3200		2663		2663	10000	2663	10000	-7337
Tools & Equipment				0	5	0	50	-50				0	0	0	0	0
Equipment Rental				0	158	0	200	-200				0	0	0	0	0
Equipment Repairs				0	61	30	100	-70				0	0	0	0	0
Business Operations/General Overhead				0	0	0	0	0				0	0	0	0	0
Advertising/Marketing			143	-143	498	1014	1717	-703				0	0	0	0	0
Bank Charges	14		62	-62	606	13	750	-737				0	0	0	0	0
Computer & technology services				0	0	0	0	0				0	0	0	0	0
Dues & Subscriptions	5		5	-5	130	89	150	-61				0	0	0	0	0
Contingency, Reserve, & Election				0	0	0	0	0				0	0	0	0	0
Furnishings				0	0	0	0	0				0	0	0	0	0
Insurance				0	0	0	0	0				0	0	0	0	0
Professional Fees				0	0	0	0	0				0	2864	0	0	0
Licenses & Permits				0	0	448	0	448				0	0	-714	0	-714
Postage & Delivery				0	0	0	0	0				0	0	0	0	0
Printing & copies				0	0	0	0	0	748			0	748	0	3572	-3572
Telephone & DSL	119	116	130	-14	1212	1296	1795	-499				0	0	0	0	0
Outside Services			60	-60	202	452	1240	-788				0	0	0	0	0
Utilities	616	46	467	-421	5728	4580	5600	-1020				0	0	0	0	0
Security				0	0	0	0	0				0	0	0	0	0
Transportation				0	0	0	0	0				0	0	0	0	0
Vehicle insurance & registration				0	0	0	0	0				0	0	0	0	0
Vehicle maintenance & operations	33		41	-41	349	185	492	-307				0	0	0	0	0
Transportation				0	0	25	0	25				0	0	0	0	0
Property and other taxes				0	186	258	300	-42				0	0	0	0	0
Debt Service and Leases				0	0	0	0	0				0	0	0	0	0
Musco lighting finance contract				0	0	0	0	0				0	0	0	0	0
VES Restroom, Truck/Tractor Leases				0	0	0	0	0				0	0	0	0	0
Interest and TAN Fees				0	0	0	0	0				0	0	0	0	0
Bond Principal				0	0	0	0	0				0	0	0	0	0
Bond Interest				0	0	0	0	0				0	0	0	0	0
Other:				0	-1	0	0	0				0	0	86	0	86
Reduced Fee Fund "awards"				0	0	0	0	0	500			0	1144	-492	500	-992
Total Expenditures	2,339	(3,142)	3,607	(6,749)	40,625	27596	51820	(24,224)	3,126	3,372	10,000	3,372	17,415	4854	14072	(9,218)
Totals	(2,167)	3,142	(2,347)	5,489	(422)	(20,870)	(11,820)	(9,050)	(3,076)	(3,342)	(10,000)	(3,342)	(15,769)	83,154	(14,072)	97,226